TUITION RECOMMENDATION COMMITTEE FEB 20TH & 21ST

Student Tuition Forum

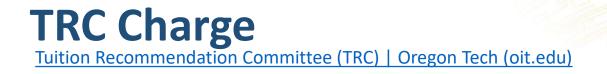
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Sasha Rabich- Klamath Falls ASOIT Officer Billy Kimmel- Portland-Metro ASOIT Officer John Harman- Vice President of Finance & Administration Joanna Mott- Provost & Vice President for Academic Affairs

Presentation Outline



- Role of Tuition Recommendation Committee
- State Funding & Budget Environment
- Enrollment Update and Outlook
- Who Pays for Higher Education Funding
- FY 2023-24 University Budget Outlook





The Tuition Recommendation Committee is responsible for recommending the tuition and mandatory fee rates to the President who must in turn report and recommend mandatory tuition and fees to the Board of Trustees in accordance with ORS 352.102.

The TRC is comprised of six students representing both campuses and appointed by the ASOIT president(s), two of which represent ASOIT, two of which represent historically underserved students of the University as defined by the University; the Fiscal Operations Advisory Council (FOAC) chair; and at least two administrators. Any changes to the TRC structure required by ORS 352.102, subsequent controlling statutes or Board Policy may be made without notification. The President shall designate one member to chair the TRC.

TRC Charge (continued)



Before making any recommendation to increase tuition and mandatory fees but especially when the proposed increase is more than five percent annually, the Committee must **document its consideration of the impact on students**, and the **necessity of the increase in achieving the mission of the University**. The Committee shall provide **meaningful opportunities** for members of the student government and students at large **to participate** in the process and deliberations.

The committee will meet at least twice during January – February. Its meetings shall be open to the public and broad notification of the meetings shall be made to the university community. The committee will consider the guidelines provided by the Board, information provided by the Administration, and such other matters as shall seem appropriate.



State Funding & Budget Environment

Public University Support Fund



- The Oregon State Legislature approves budget for the Public University Support Fund (PUSF) biennially which is administered by the Higher Education Coordinating Commission (HECC).
- The HECC allocates these funds to the 7 public universities though the Student Success and Completion Model (SSCM). This formula is comprised of three categories:
 - <u>Mission Differentiation Funding</u> supports the unique regional, research, and public service missions and activities of each university.
 - <u>Activity-Based Funding</u> based on resident student credit hour (SCH) completions at undergraduate and graduate levels.
 - <u>Outcomes-Based Funding</u> based on resident degree and certificate completions. Some completions are provided additional weighting in the allocation formula.

FY 2023-24 Outlook

State Funding increase for Higher Education is Inadequate

- Public Universities requested a \$150M (17%) increase in PUSF.
- Included 8.67% CSL increase, an inflationary adjustment on expenses covered by state funds.
- Remaining 8.33% would be investment in essential student wrap-around services.
- Governor Kotek's budget only provides a 4% increase in PUSF.
- Would require 18.5% tuition increase to make up for state under-funding and to cover operating costs.

Other Factors Impacting Budget

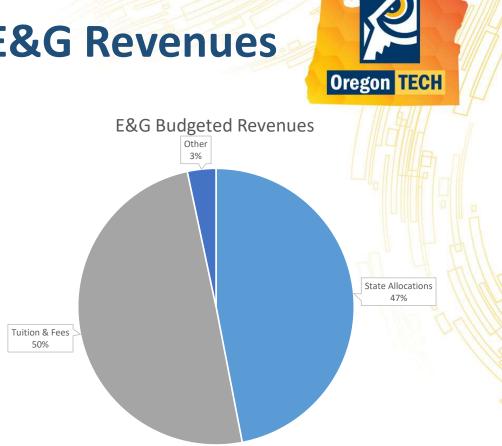
- Each 1% drop in non (ACP) enrollment translates to about \$381,000 in lost tuition revenue.
- Inflation in operating expenditures due to:
 - Contractual obligations in labor agreements.
 - Increasing benefits and related payroll costs.
 - Investment in essential enrollment, retention, online growth and student services.
 - Utilities, liability insurance and maintenance.
 - Unfunded mandates

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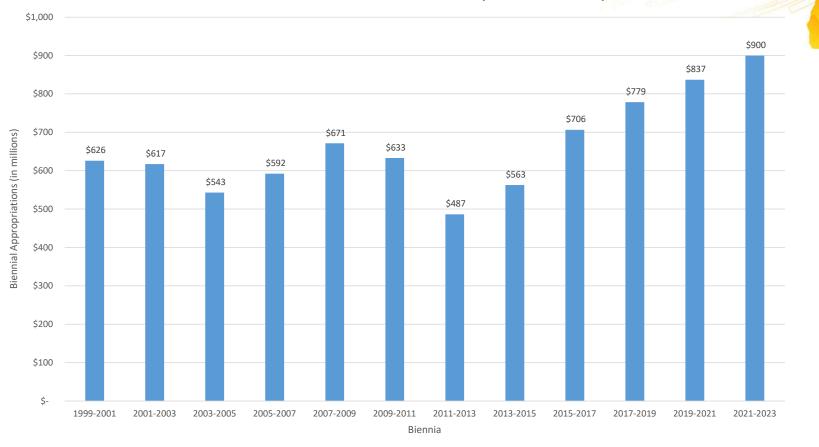
Major Components of E&G Revenues

Revenues:

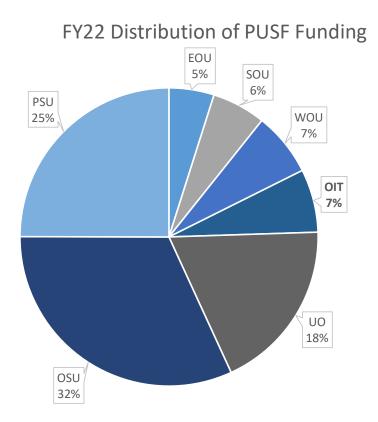
- State Appropriations comprise 47% of total revenue
 - Impacted by state tax revenue, legislative allocation, SSCM formula and enrollment
- Tuition, net of remissions, comprises 50% of total revenue
 - Impacted by enrollment, Higher Education Coordinating Commission (HECC) Oversight
- Other is 3% is from clinical revenue and F&A on grants

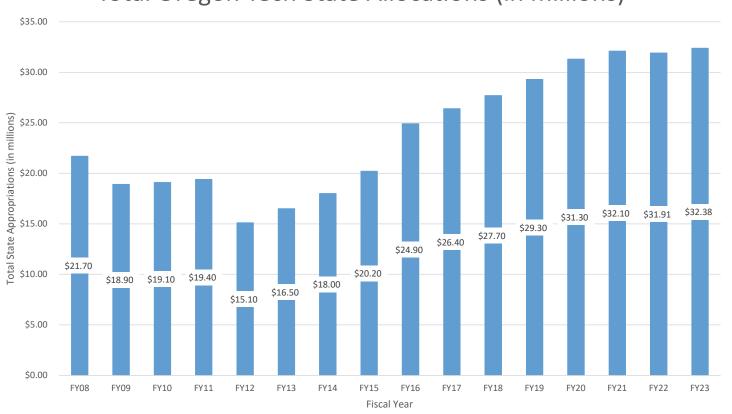


Total Historical State PUSF (in millions)



Public University Support Fund FY 2022-23 Distribution





Total Oregon Tech State Allocations (in millions)

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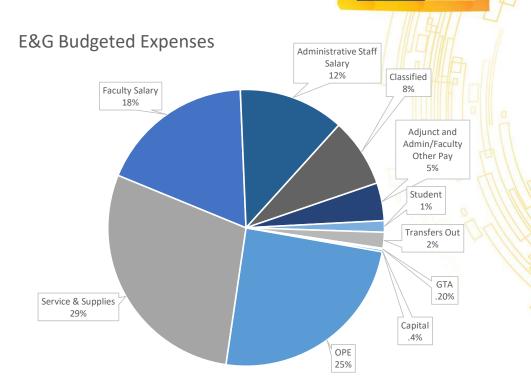
Historical Appropriations

*FY22 Excludes one-time Applied Computing and Rural Health funding

Major Components of E&G Expenses

Expenditures:

- Staff and Faculty- 43% of expenditures
- Other Payroll- 25% of expenditures
 - Retirement, health, disability, and miscellaneous federal/state taxes and benefits
- Services and Supplies- 29% of expenditures
 - Debt service, utilities, office supplies, contracts, leases, etc.
- Transfers Out- 2%- Support for Athletics
- Other

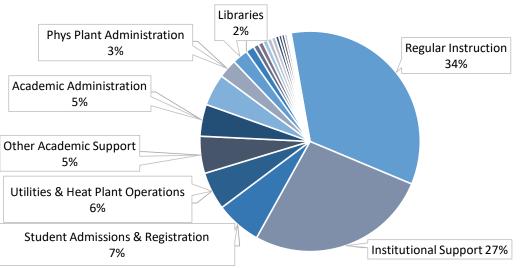


Major Components of the E&G Budget – Supplies and Services by Program Code

- 1. Regular Instruction (34%)
- 2. Institutional Support (27%)
- 3. Student Admissions & Registration (7%)
- 4. Utilities & Heat Plant Operations (6%)
- 5. Academic Adm. & Support (10%)

- 1. Information Technology Services (51%)
- 2. Risk Management Insurance (15%)
- 3. University Shared Services Enterprise Contracts (8%)

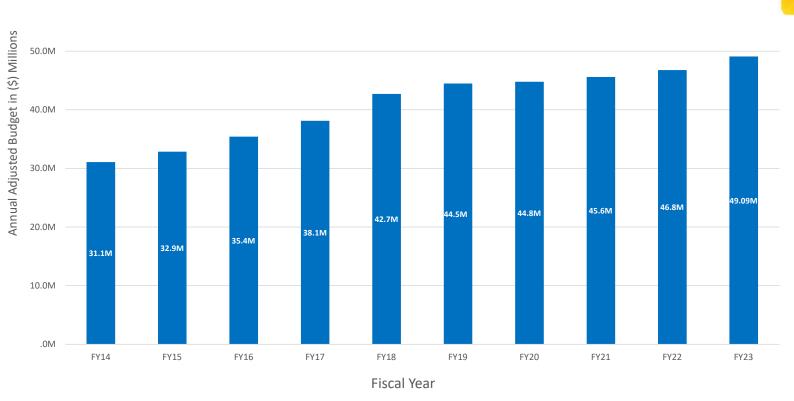
FY23 Supplies and Services Budget by Program Code





Salary and OPE Expense History

60.0M



Total Salary and OPE

Labor Cost Inflation

- Retirement contribution expenditures increasing by about 4% for FY 2023-24.
- Paid Leave Oregon program added to university unfunded payroll expenses.
- OT's two unionized employee groups, faculty (AAUP) and classified staff SEIU), have annual mandatory salary increases and AAUP agreement also has an additional merit component.
- Some employee benefits are enriched through additional union provisions.
- Salary increases are compounded by the increase in associated retirement contribution expenditures.

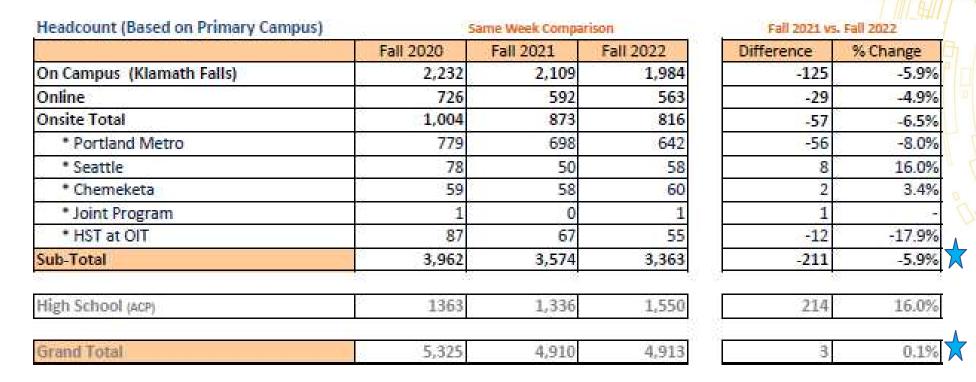




Enrollment Update & Outlook

Headcount Comparison Fall 2020, 2021 & 2022

Source: Office of the Provost from 3rd TRC meeting



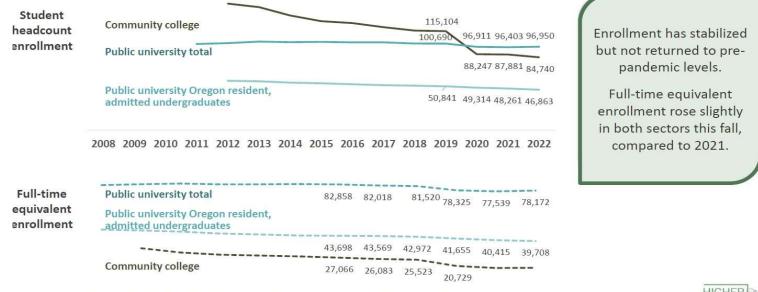
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Fall 2020 to fall 2021 subtotal change -9.8%, fall 2021 to fall 2022 -5.9%

Oregon Higher Education Landscape

Source: Office of the Provost from 3rd TRC meeting

The steep changes related to the pandemic and the greater stability today are evident in the long-term trend



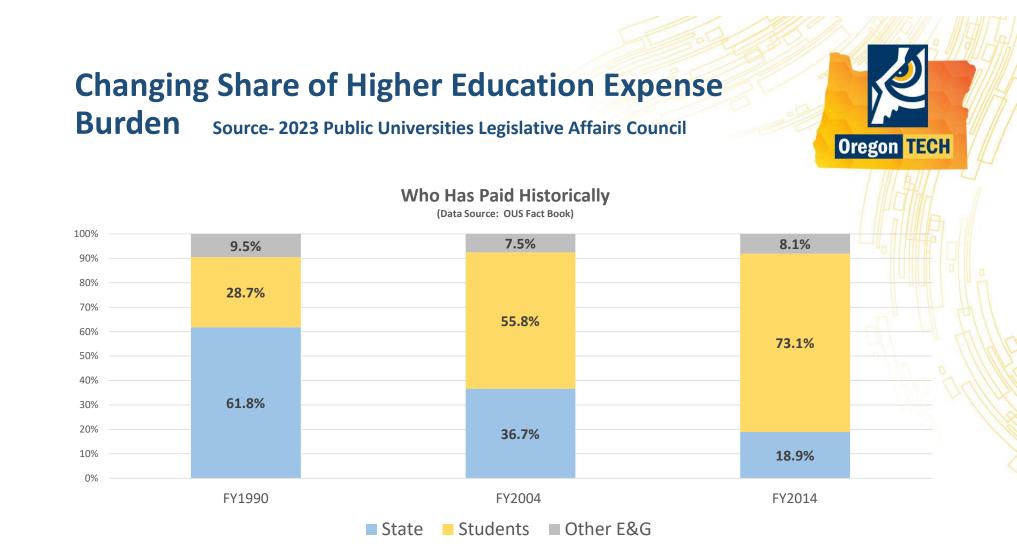


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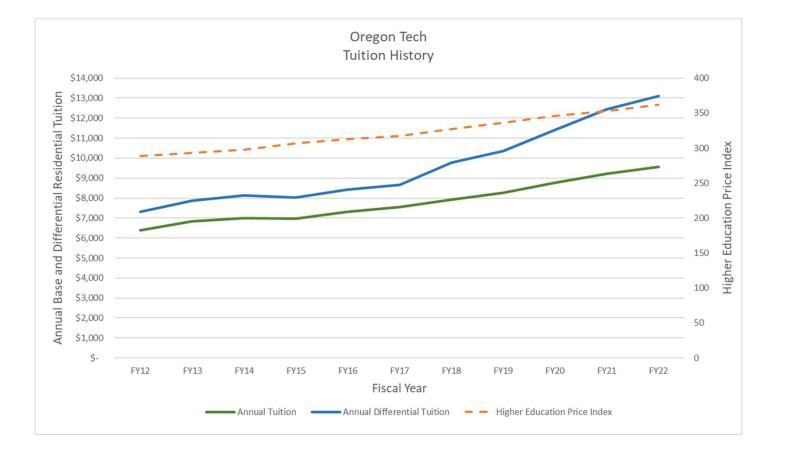
Source: Some numbers may differ slightly from earlier published reports as data were finalized. Fall enrollment data provided as aggregate counts by community colleges and as individual student records by public universities. Individual analyses are made by HECC staff. Notes: Students enrolling in more than one institution in fall are included in both institutions' counts. Full-time equivalent counts are defined in the total number of clock hours in which all students enrolled divided by 510, and in the universities as credit hours divided by 15 at the undergraduate level, by 12 at the graduate level (excluding Pbn) and by 9 at the Pbn level



Who pays for Oregon Higher Education



Tuition History with Differential and HEPI





Oregon State Funding Trends



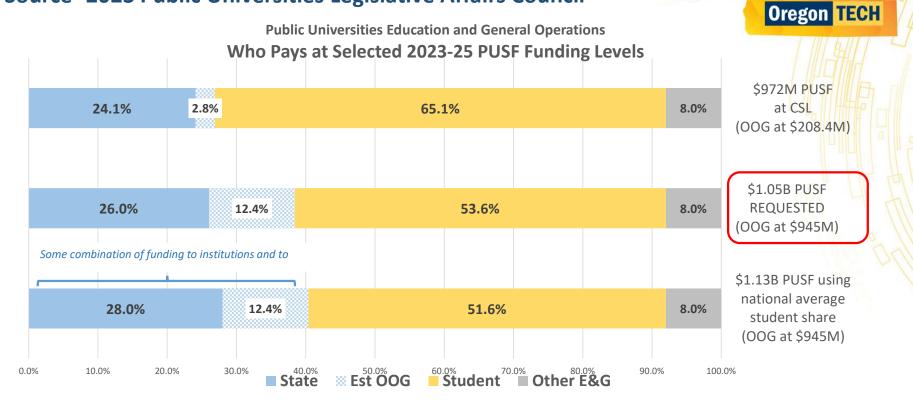
Tuition rates accelerated in FY15. Why?

- Dissolution of Oregon University System (OUS) shifted more responsibilities to independent public universities
- State disinvestment in Higher Education
- Oregon ranks 45th among all states in state support for higher education per full-time equivalent student
- Oregon public universities have richer retirement and health benefits than other states, thus our inflation rate is higher than the national average

¹ https://www.oregon.gov/highered/research/Documents/Legislative/2016-HECC-ARB-FINAL.pdf



Source- 2023 Public Universities Legislative Affairs Council



*Governor's Budget calls for PUSF at \$933M (only 4% increase)



FY 2023-24 University Budget Outlook

FY 2023-24 Early Budget Projections

Assume:

- 0% increase in enrollment from current year (5.9% - budget)
- 0% increase in tuition rate and thus no increase in tuition revenue from current year (\$2.1M budget)
- 4% increase in state funding
- 4% increase in labor and benefits costs

| | | 2022-23 Board | | FY 2023-24 |
|----------------------------|----|----------------------------|----|-------------------|
| | Ap | proved Budget ¹ | E | Budget Projection |
| Revenue | | | | |
| Gross tuition and fees | \$ | 39,832 | \$ | 37,706 |
| Less fee remissions | | (5 <i>,</i> 546) | | (5 <i>,</i> 805) |
| Net tuition | \$ | 34,286 | \$ | 31,900 |
| State allocations | | 32,385 | | 33,950 |
| Other | | 2,302 | | 2,302 |
| Total revenue | \$ | 68,972 | \$ | 68,152 |
| Expenses | | | | |
| Labor | \$ | 54,142 | \$ | 56,162 |
| Supplies and Services | | 17,817 | | 17,304 |
| Transfers | | 1,462 | | 1,513 |
| Total expenses | \$ | 73,421 | \$ | 74,979 |
| Net from Operations before | | | | |
| Other Resources (Uses) | \$ | (4,449) | \$ | (6,826) |
| Other Resources (Uses) | | | | |
| Transfers In | \$ | 3,000 | \$ | - |
| Transfers Out | | (51) | \$ | - |
| Use of Reserve | | 1,500 | \$ | - |
| Total from Operations and | | | | |
| Other Resources (Uses) | \$ | (0) | \$ | (6,826) |

0% Tuition Increase

Notes: These projections are preliminary and are subject to change

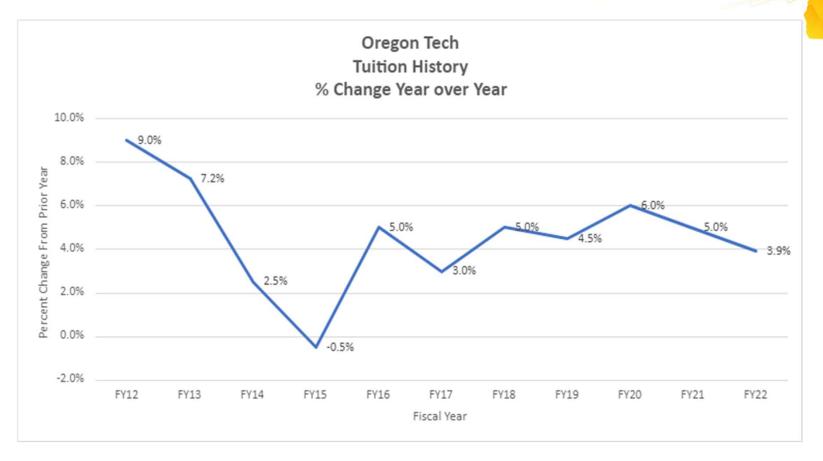
(1) For comparability, Applied Computing and Rural Health Initiatives expenses and transfer-in are removed

FY 2023-24 Budget Funding Options

- Beginning with a \$6.8M deficit due to:
 - Lack of adequate state funding increase
 - Enrollment decline
 - Rising payroll and benefits costs
- Addressing the deficit:
 - Operating Budget Expense Reductions
 - Use of some Reserve Funds
 - Balance is 22% or 16 weeks of funds to cover expenses, best practice is 21 weeks
 - Tuition Increase
 - Combination of above



Tuition: Moderating Changes





Undergraduate Tuition Comparison

FY23 Annual Undergraduate Base Tuition Comparison

List includes official peers, + admissions competitors, + Oregon universities

| University | State | Resident | Non-Resident | Cost of Living Index (by state) |
|---|-------|----------|--------------|---------------------------------|
| Bemidji State University | MN | \$8,994 | \$8,994 | 95.1 |
| Cal Poly- Humboldt | CA | \$5,742 | \$17,622 | 139.7 |
| California Polytechnic State University | CA | \$10,194 | \$28,104 | 138.7 |
| Eastern Oregon University | OR | \$8,213 | \$21,533 | 122.2 |
| Fairmont State University | wv | \$8,208 | \$17,836 | 89.8 |
| Midwestern State University | тх | \$5,877 | \$7,827 | 92.6 |
| Missouri Western State University | МО | \$7,200 | \$15,120 | 90.1 |
| Montana Tech of the University of Montana | MT | \$5,878 | \$15,537 | 105.3 |
| Nicholls State University | LA | \$8,966 | \$10,059 | 93.5 |
| Northern Arizona University | AZ | \$11,024 | \$26,286 | 108.0 |
| Oregon Institute of Technology | OR | \$10,002 | \$31,837 | 122.2 |
| Oregon State University - Cascades | OR | \$11,010 | \$32,910 | 122.2 |
| Oregon State University - Corvallis | OR | \$11,010 | \$32,910 | 122.2 |
| Portland State University | OR | \$9,000 | \$27,900 | 122.2 |
| Rogers State University | ОК | \$4,860 | \$13,200 | 86.7 |
| Shawnee State University | ОН | \$6,758 | \$13,103 | 89.4 |
| Southern Oregon University | OR | \$9,405 | \$27,765 | 122.2 |
| Southwestern Oklahoma State University | ОК | \$6,585 | \$13,695 | 86.7 |
| UC-Davis | CA | \$11,928 | \$42,954 | 139.7 |
| UC-San Diego | CA | \$12,570 | \$41,562 | 139.7 |
| University of Hawaii at Manoa | н | \$11,304 | \$33,336 | 186.0 |
| University of Nevada Reno | NV | \$7,680 | \$8,445 | 101.9 |
| University of Oregon | OR | \$12,510 | \$13,053 | 122.2 |
| University of South Carolina-Upstate | SC | \$11,208 | \$22,710 | 96.3 |
| University of Washington - Seattle | WA | \$12,242 | \$40,740 | 114.1 |
| Washington State | WA | \$11,266 | \$26,950 | 114.1 |
| Western Oregon University | OR | \$8,730 | \$28,710 | 122.2 |



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FY 2023-24 Tuition Scenarios

Every 1% increase in tuition is approximately \$370k

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| | | | ••• | | | | | - | | |
|----------------------------|----|----------------------------|-----|-------------------|----------------------|----|-------------------|----|-------------------|----------------------|
| | F١ | (2022-23 Board | | FY 2023-24 | FY 2023-24 | | FY 2023-24 | | FY 2023-24 | FY 2023-24 |
| | | proved Budget ¹ | | Budget Projection | | | | | | Budget Projection |
| | Ар | proved Budget | Ľ | Budget Projection | Budget Projection | | Budget Projection | | Budget Projection | Budget Projection |
| Revenue | | | | | | | | | | |
| Gross tuition and fees | \$ | 39,832 | \$ | 37,706 | \$ 38,813 | \$ | 39,182 | \$ | 39,551 | \$ 44,533 |
| Less fee remissions | | (5,546) | | (5,805) | (5 <i>,</i> 805) | _ | (5 <i>,</i> 805) | _ | (5 <i>,</i> 805) | (5 <i>,</i> 805) |
| Net tuition | \$ | 34,286 | \$ | 31,900 | \$ 33,008 | \$ | 33,377 | \$ | 33,746 | \$ 38,728 |
| State allocations | | 32,385 | | 33,950 | 33,950 | | 33,950 | | 33,950 | 33,950 |
| Other | | 2,302 | | 2,302 | 2,302 | | 2,302 | | 2,302 | 2,302 |
| Total revenue | \$ | 68,972 | \$ | 68,152 | \$ 69,260 | \$ | 69,629 | \$ | 69,998 | \$ 74,980 |
| Expenses | | | | | | | | | | |
| Labor | \$ | 54,142 | \$ | 56,162 | \$ 56,162 | \$ | 56,162 | \$ | 56,162 | \$ 56,162 |
| Supplies and Services | | 17,817 | | 17,304 | 17,304 | | 17,304 | | 17,304 | 17,304 |
| Transfers | | 1,462 | | 1,513 | 1,513 | | 1,513 | _ | 1,513 | 1,513 |
| Total expenses | \$ | 73,421 | \$ | 74,979 | \$ 74,979 | \$ | 74,979 | \$ | 74,979 | \$ 74,979 |
| Net from Operations before | | | | | | | | | | |
| Other Resources (Uses) | \$ | (4,449) | \$ | (6,826) | \$ (5,719) | \$ | (5,350) | \$ | (4,981) | \$ 1 |
| Other Resources (Uses) | | | | | | | | | | |
| Transfers In | \$ | 3,000 | \$ | - | \$ - | \$ | - | \$ | - | \$ - |
| Transfers Out | | (51) | \$ | - | \$ - | \$ | - | \$ | - | \$ - |
| Use of Reserve | | 1,500 | \$ | - | \$ - | \$ | | \$ | - | \$ - |
| Total from Operations and | | | | | | | | | | |
| Other Resources (Uses) | \$ | (0) | \$ | (6,826) | \$ (5,719) | \$ | (5,350) | \$ | (4,981) | \$ 1 |

0% Tuition Increase 3% Tuition Increase 4% Tuition Increase 5% Tuition Increase 18.5% Tuition Increase

Notes: These projections are preliminary and are subject to change

(1) For comparability, Applied Computing and Rural Health Initiatives expenses and transfer-in are removed

Tuition Rate Scenarios



| | FY23 | | FY2 | 24 | FY2 | .4 | FY2 | 24 | FY24 | | |
|-------------------------------------|-----------------|-------------------------|----------------------|-------------------------|----------------------|-------------------------|---------|-------------------------|---------|-------------------------|--|
| | Base Tuition | Differential Tuition | Base Tuition + 3% | Differential Tuition | Base Tuition + 4% | Differential Tuition | | Differential Tuition | | Differential Tuition | |
| Tuition per credit | \$217 | \$297 | \$223 | \$306 | \$226 | \$309 | \$228 | \$312 | \$265 | \$363 | |
| Tuition per term at 15 credits/term | \$3,254 | \$4,459 | \$3,352 | \$4,592 | \$3,385 | \$4,637 | \$3,417 | \$4,682 | \$3,972 | \$5,442 | |
| Additional Revenue | | | | \$1.1M | | \$1.5M | | \$1.8M | | \$6.8M | |
| Remaining Unfunded Gap | | | | <u>\$(5.7M)</u> | | <u>\$(5.3M)</u> | | <u>\$(4.9M)</u> | | <u>\$0</u> | |

Be Part of the Process!

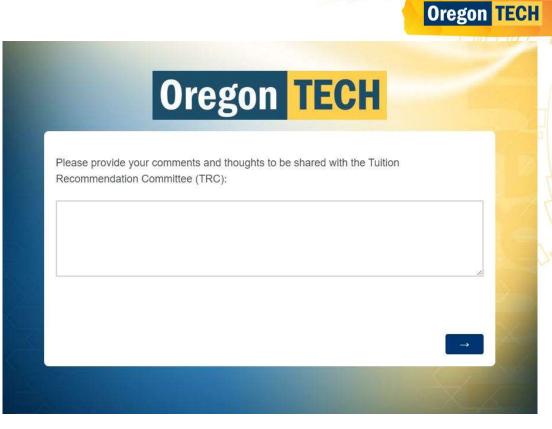
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Tuition Recommendation Committee Website:

www.oit.edu/financeadministration/tuitionrecommendation-committee



Survey link located at the bottom of the TRC website.

Questions?